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NAYA Biosciences (NASDAQ: NAYA)

A Portfolio Company with Multiple Bifunctional Antibody Clinical Milestones



Competitive Bifunctional Antibody Pipeline

- Multiple clinical readouts in 2025-2027
- Potential for leadership in hepatocellular carcinoma, multiple myeloma, prostate cancer, and autoimmune diseases

Validated Hub & Spoke Model

 Supports acquisition, development, and partnering of high-potential assets

Promising Therapeutic Portfolio with 2025-2027 Clinical Milestones

Validation of Data at Major Oncology Meetings including AACR, ASH, EHA, ESMO, and SITC

Pre-Clinical IND Enabling Product Platform Candidate Indication Phase I/II Target Hepatocellular Flex-NK™ NY-303 GPC3 Carcinoma **Bifunctional Antibody** Х NKp46 Solid & Flex-NK™ NY-303 **Bifunctional Antibody Pediatric Tumors** Flex-NK™ Multiple NY-338 **Bifunctional Antibody** Myeloma **CD38** Х NKp46 Flex-NK™ NY-338 **Autoimmune Bifunctional Antibody** HCC & Flex PD1 x VEGF NY-500 **Bifunctional Antibody Solid Tumors** (mCRPC) Flex-NK™ PSMA x NKp46 NY-600 **Bifunctional Antibody Prostate Cancer**

Companies Engaged in the Development of Bifunctional Antibody Therapeutics

Summit therapeutics	PD1 x VEGF (Oncology) Phase II/III	\$13.16 Billion Market Cap* Data demonstrates superior efficacy to Keytruda®***	
OTTIMO PHARMA	PD1 x VEGF (Oncology) Preclinical - IND Q4 '25/Q1 '26	\$140 Million Series A Financing Led By Orbimed, Avoro, and Samsara***	
CRESCENT	PD1 x VEGF (Oncology) Preclinical - IND Q4 '25/Q1 '26	Implied Valuation: \$518 Million** Reverse Merger with NASADAQ: GLYC, \$200 Million Financing***	
心新医药 LaNoya Medicines	PD1 x VEGF (Oncology) Phase I	Global License Acquired by Merck & Co, \$588 Million Upfront, \$2.7 Billion Milestones***	
XVir Biotechnology™	T-Cell Engager (Oncology) Phase I	\$1.4 Billion Market Cap, 60% Stock Price Increase Upon Phase I Data	
Merus	EGFR x LGR5 (Oncology) Phase II/III	\$2.9 Billion Market Cap*	
JANUX	PSMA T-Cell Engager (Oncology) Phase I	\$3.1 Billion Market Cap* Secondary Public Offering (\$400 Million)***	
BICARA THERAPEUTICS"	EGFR/TGF-β (Oncology) Phase I/IIa completed	\$948M Market Cap*, \$315 Million IPO @ \$1.3B Post-Money***	

^{*}Source: Bloomberg, Market Cap based on 12/31/24 Closing Price

** based on Glycomimetics-Crescent post-money merger ratio of 3.1% / 96.9% &

Glycomimetics closing price of of \$0.25 from 12/31/24

*** based on company press releases (hyperlinked)

Seasoned Entrepreneurial Leadership Team



Steven M. Shum

Chief Executive Officer

O INVO bioscience X eres



Daniel Teper, PharmD, MBA

President

BIONEST & IMMUNE SSK NOVARTIS SANOF



Andrea Goren, MBA
Chief Financial Officer
INVO bioscience

*PLORE JSIGN



Dan Chiche, MD Chief Medical Officer



Anna-Baran Djokovic, LLM SVP, Investor Relations





Armin Rath, PhDSVP, Product Development





Lyn Falconio Head, NAYA Women's Health





Ravi Kiron, PhD
Head of Strategic Innovation







Vidisha Mohad, PhD
Entrepreneur-in-Residence,





Chorom Pak, PhD
Entrepreneur-in-Residence,



Senior Advisors To Accelerate Strategic Growth

Strategic Advisors



Laurent Audoly, PhD





Prakash Raman, PhD





Gilles Seydoux, PharmD







Mark Rothera, MBA





Rahul Singhvi, DSc, MBA





Alexandra Urman, MPH





Melissa Fensterstock, MPhil, MBA



Scientific Advisors



Michael Caliguiri, MD





Ola Landgren, MD, PhD





Josep Lovett, MD, PhD

Mount Sinai



Yaron Ilan, MD





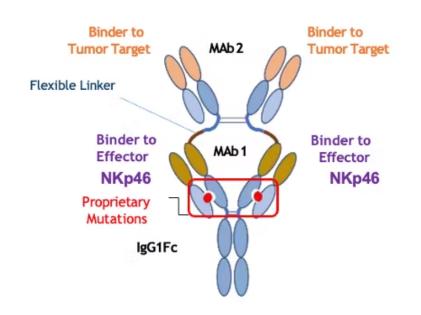
Jean Kadouche, PhD

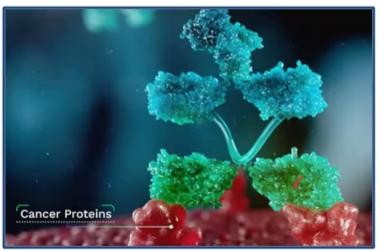




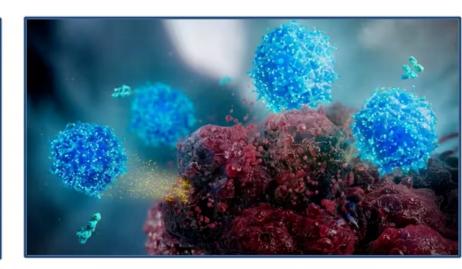
Solid Tumors Franchise

Enhanced Tumor Killing with NAYA's Bifunctional Antibodies









(1) Engaging Cancer Cells

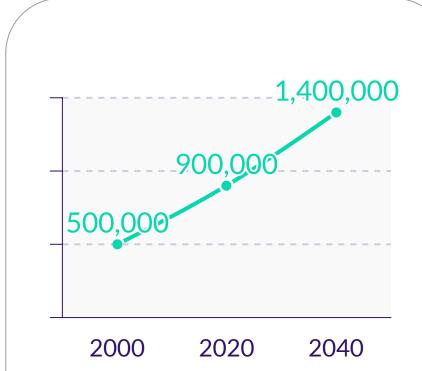
(2) Engaging NK Cells Through NKp46

(3) Destruction of Tumor

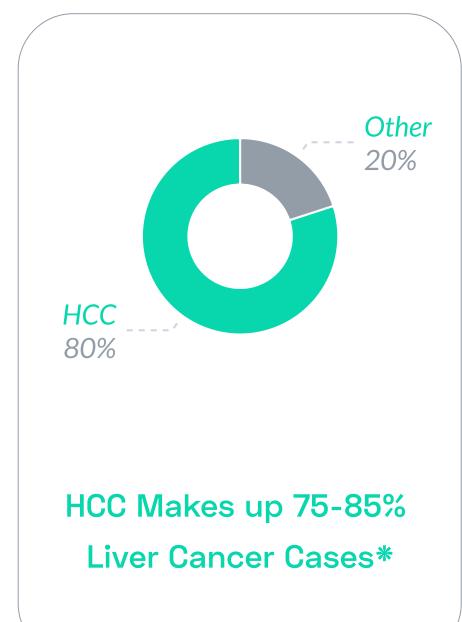
- Proprietary, differentiated design (tetravalent, flexible linker, full Fc)
- Validated manufacturing process with high yields for GMP clinical trial batches
- Immune synapse effect through simultaneous attachment to both natural killer & targeted cancer cells
- Improved & sustained engagement of natural killer cells in tumor microenvironment through NKp46 activating receptors
- Demonstrated reversal of NK cell dysfunction
- Unique mechanism turns "cold" tumors "hot", making them more susceptible to immunotherapy

HCC: A Highly Prevalent Cancer Globally with Limited Therapeutic Options

Large Adressable Market for Systemic Therapy



Rapid Increase in Liver
Cancer Incidence*



50-60%

of HCC Patients are
Candidates for
Systemic Therapy*

70%

of Candidates for
Systemic Therapy are
Non/Partial Responders
to 1L Therapy**

Rapidly-Evolving HCC Treatments Favor Combination Therapy & Bifunctional Antibodies

High Unmet Medical Need for 70% of Non/Partial Responders Despite Significant Advances with New Standard of Care (Atezo-Bev)

2007 2020 2017 2022 2028* **TKIs Anti-PD1s Anti-PDL1** Anti-PD1 PD1 x VEGF (sorafenib) (pembrolizumab, + Anti-VEGF + Anti-CTLA4 **Bifunctional** nivolumab) (atezolizumab + **Antibody** (nivolumab + bevacizumab) tremelimumab) GPC3 x NKp46 **Bifunctional** 2.3% ~13% 30% 20.1% **Antibody** Response Rate Response Rate Response Rate Response Rate 3.8 months 5.5 months ~3 months 6.9 months **Progression-Free Survival Progression-Free Survival** Progression-Free Survival **Progression-Free Survival** 10.7 months 19.2 months 16.4 months ~15 months **Overall Survival Overall Survival Overall Survival** Overall Survival

NAYA Positioned to be a Leading Player in HCC by 2028 with Next-Generation NY-303 & NY-500 Bifunctional Antibodies



NY-500

PD1 x VEGF

Flex Bifunctional Antibody

Next-Generation First-Line Immunotherapy as Alternative to Current Standard of Care (Tecentriq + Avastin™)

- Al-optimized bifunctional antibody synergistically blocks PD1
 (immune checkpoint) & VEGF (regulation of vessel formation)
- Benefits of PD1 x VEGF approach demonstrated by recent ivonescimab Phase III clinical trials in Lung Cancer
- Initiating phase I/II in HCC in 2026
- Other potential indications include lung, colorectal, renal cancers



NY-303

GPC3 x NKP46

Flex-NK™ Bifunctional Antibody

Next-Generation Second-Line Therapy for Non/Partial Responders to Current Standard of Care (Tecentriq + Avastin™)

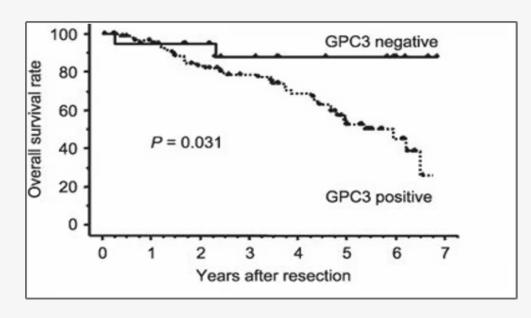
- <u>Directly addresses biology of non-responders</u> by targeting both
 GPC3 & NK cells and making tumors sensitive to PD1
 Checkpoint blockade, turning tumors from "cold" to "hot"
- Initiating phase I/II in HCC in 2025
- Potential phase II/III accelerated development in 2027
- Other potential indications include ovarian, lung, pediatric cancers

Targeting HCC with GPC3 & NK Cells with NKp46

GPC3*: A Promising Target

Glypican 3 (GPC3) is an oncofetal protein expressed on 80% of HCC cells & 30-50% of other solid tumors, while predominantly absent in normal adult tissue.

GPC3 blood levels correlate with severity of HCC



NKp46: A Preferred NK Cell Activator**

NKp46 is a preferred activating receptor to induce NK cell-mediated immunity in solid tumors.

- Primary driver of natural NK cell cytotoxicity
- Shows sustained expression on NK cells in the tumor micro-environment (TME) while other activating receptors can be down-regulated
- NKp46 binding induces reversal of NK cell exhaustion
- NKp46-induced activation of NK cells drives an increase in infiltrating NK cells in the TME

^{*}Guo M et al. Glypican-3: A New Target for Diagnosis and Treatment of Hepatocellular Carcinoma. J Cancer. 2020 Feb 3;11(8):2008-2021.

^{*}Glypican 3 Overexpression across a Broad Spectrum of Tumor Types Discovered ...Kirsten L. et al, The American Journal of Pathology, Sept 2018
** Recognition and Prevention of Tumor Metastasis by the NK Receptor NKp46/NCR (hyperlinked)

^{**}Multifunctional Natural Killer Cell Engagers Targeting NKp46 Trigger Protective Tumor Immunity (hyperlinked)

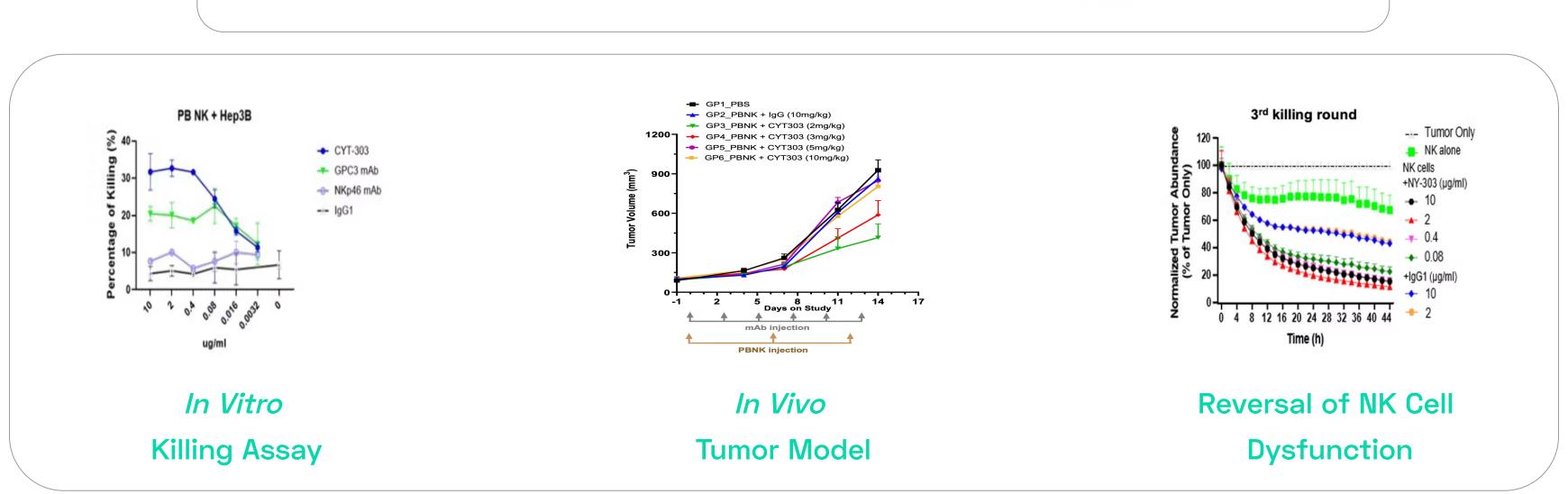
NY-303 Pre-Clinical Proof of Concept & Unique Reversal of NK-Cell Dysfunction

Immune
Synapse:

NK Cell

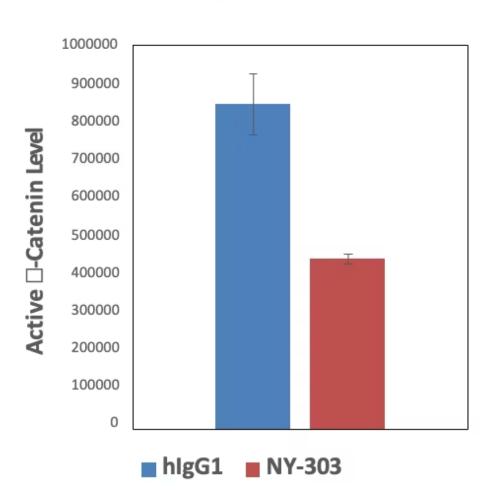
FLEXTM Engager

Tumor Cell



NY-303 Turns "Cold" Tumors "Hot" by Reducing Active β-Catenin Levels

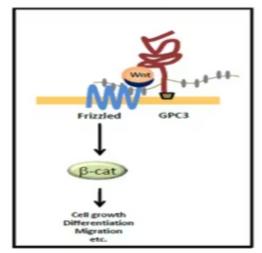
Reduced β -Catenin Levels





- GPC3 Makes HCC Tumors "Cold" (Non-Susceptible for Immunotherapy)
- By Reducing Reduced β -Catenin Level, NY-303 Makes them "Hot" (Susceptible), Facilitating Immune Cell Infiltration in Tumor Microenvironment

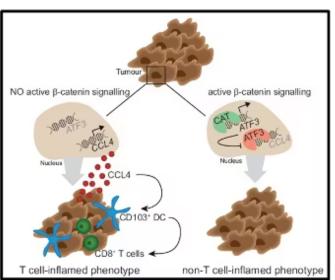
GPC3 induces HCC proliferation via Wnt/β-catenin pathway



(Ho M et. al., 2011)

 High tumor GPC3 levels are known to be associated with increased Wnt/β-catenin oncogenic signaling resulting in HCC tumor proliferation

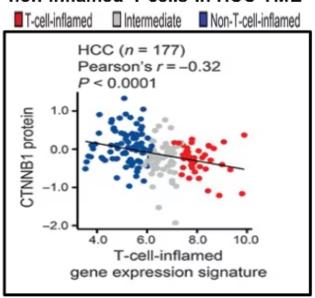
Wnt/β-Catenin activation results in T cell exclusion in TME



(Spranger T and Gajewski T et. al., 2015)

 Wnt/β-catenin signaling activates ATF-3 transcription factor that <u>represses</u> chemokine (CCL4) production and DC migration to tumor resulting in T cell exclusion in TME

High β-catenin associated with non-inflamed T cells in HCC TME

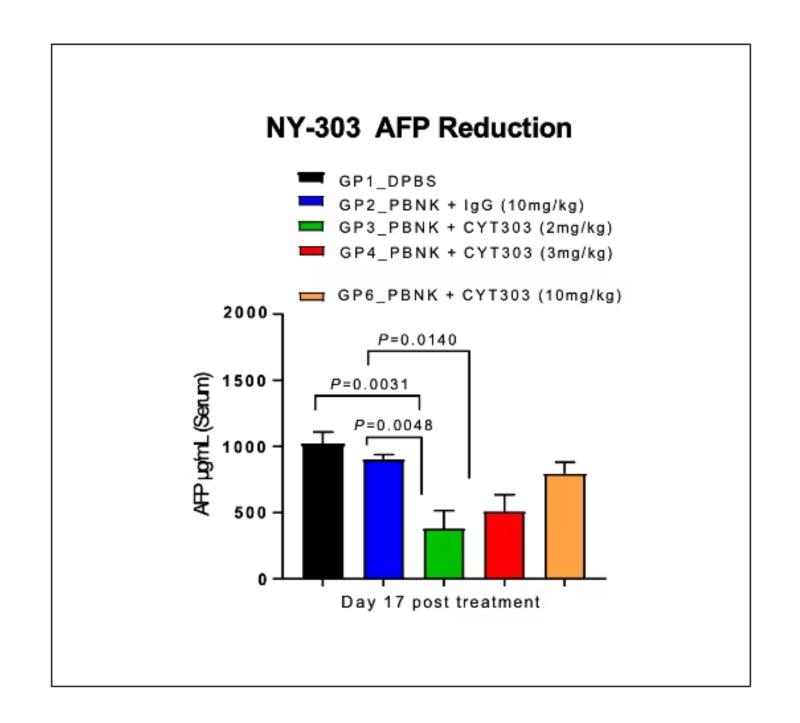


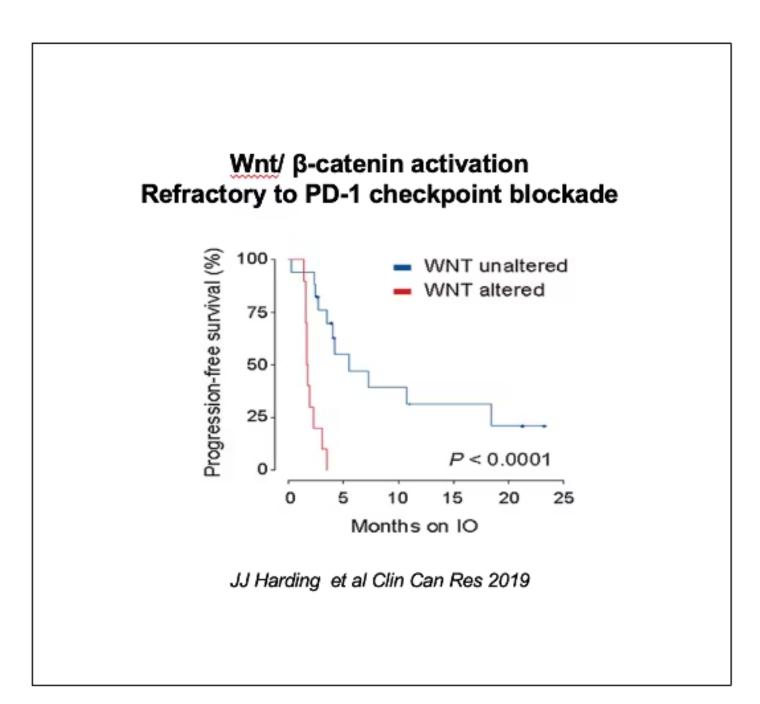
(Luke J and Gajewski T et. al., 2019)

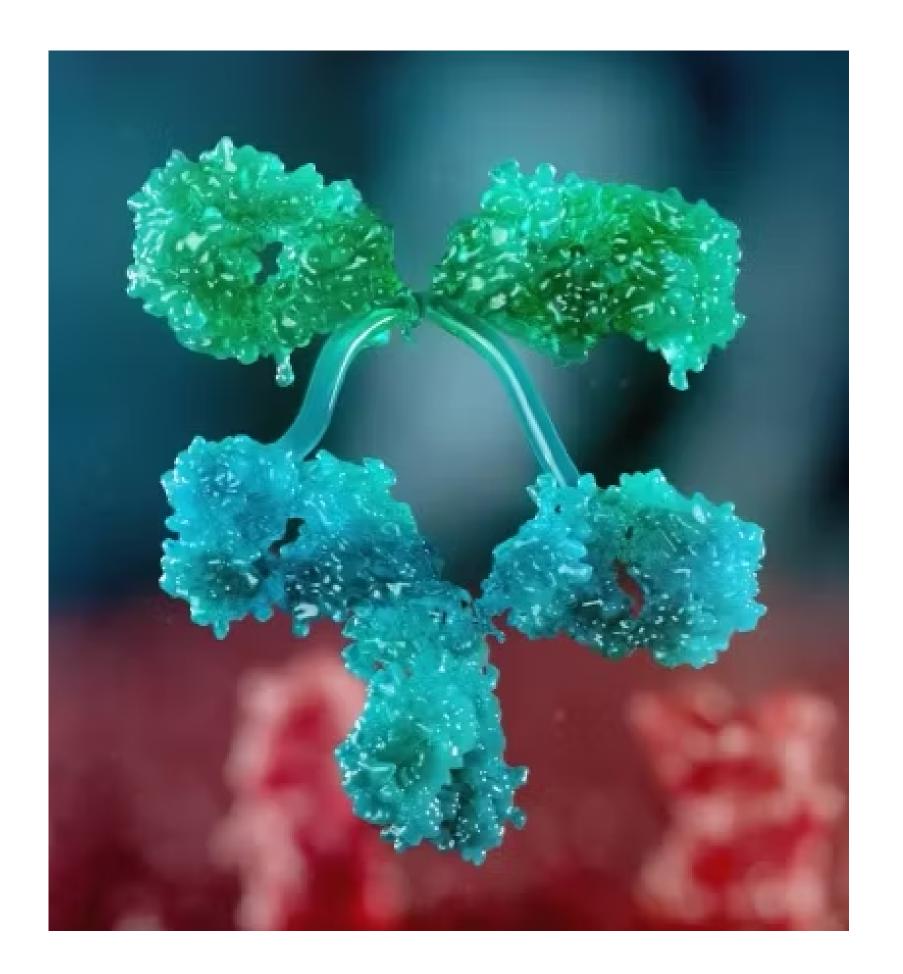
 Increased beta catenin levels show reduced T cell inflamed signatures in HCC and other solid tumors (TCGA data)

NY-303 Enables Response in First-Line Therapy (PD-1 Checkpoint) Refractory Patients

NY-303 Down-Modulates GPC3 by Inhibiting AFP & Making the Tumor Susceptible by Inhibiting β -Catenin



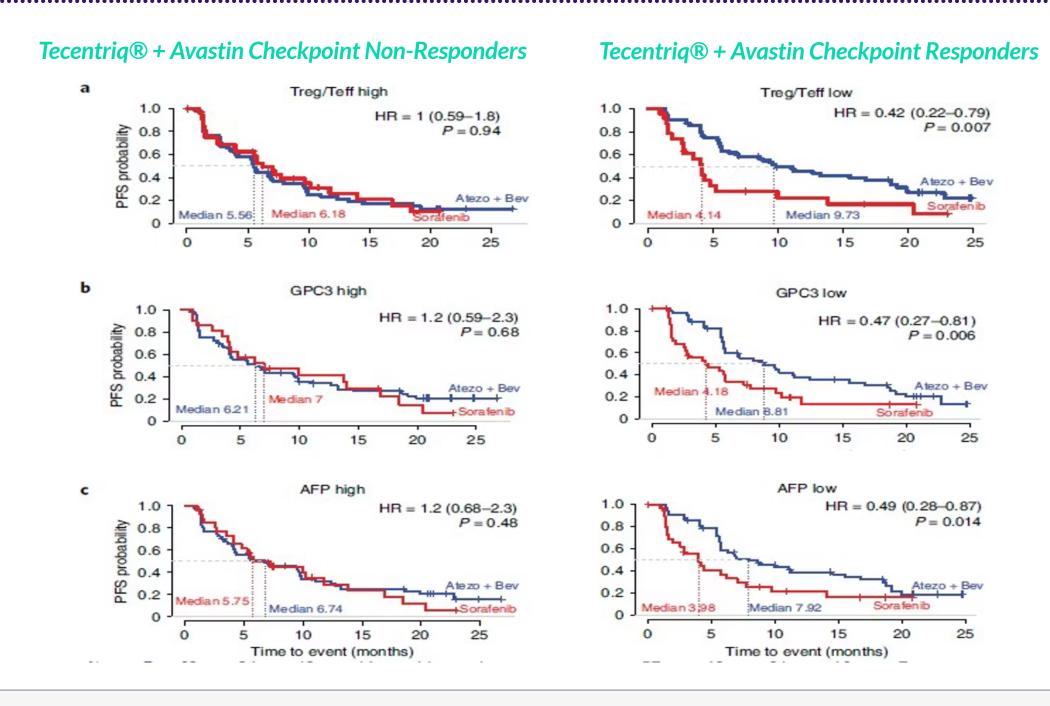




NY-303 Data Supports H1 2025 Initiation of Phase I/IIa Clinical Trials

- Ability to Redirect NK Cells to Kill HCC Tumors Cells
- Enhanced Killing Ability & Reversed Dysfunction of NK Cells
- Improved Tumor Growth Inhibition & Dose-Response in HCC Tumor Models
- Turning "Cold" (Non-Susceptible) Tumors Into "Hot"
 (Susceptible) Tumors, Facilitating Invasion of Immune Cells to
 Tumors & Making Them Sensitive to PD1 Checkpoint Blockade
- No Toxicity at up to 20 Times Expected Therapeutic Dose
- Favorable FDA Feedback on CMC & Tox
- PK Supports Weekly Administration in Patients

Targeting GPC3 to Enable Response in Patients Refractory to First Line Immunotherapy HCC Treatment (Tecentriq® + Avastin®)



Since NY-303 can activate NK cells & reduce HCC tumor burden, high GPC3 & AFP levels can be converted to low GPC3 & AFP signatures that are repsonsive to Atezo + Bev 1st line immunotherapy

Phase I/lla to Evaluate NY-303 as Monotherapy in 2nd Line HCC Patients at Leading Israeli Academic Centers, with Phase IIa Expansion Planned in the US, EU, and Asia



Hadassah Hospital, Jerusalem



Sheba Medical Center, Tel Aviv



Sourasky Medical Center, Tel Aviv

- <u>Initiation of phase I/IIa clinical trials cleared</u> by Israeli Ministry of Health & internal review boards at leading medical academic centers
- <u>Lead investigator</u>: Jonathan Cohen, MD, PhD, Director of Clinical Research at the Sharett Institute of Oncology at Hadassah Hebrew University Medical Center
- Phase I/IIa monotherapy trial to enroll HCC patients not responding to first-line immunotherapy standard of care (check point inhibitors +/- anti-angiogenic drugs, such as Tecentriq + Avastin)
- <u>Phase I/IIa endpoints</u> to include safety, pharmacokinetics, activity markers, preliminary clinical efficacy (overall response rate) and time-to-progression (progression-free survival)
 - Phase I Dose escalation (4 levels) with weekly administration as long as no disease progression is observed (first patient expected in H1 2025 and data by H1 2026)
 - Phase IIa to expand to at academic centers in the US, Europe and Asia starting in 2026 and evaluate both monotherapy and combination with check point inhibitors
 - Opportunity for fast-track designation based on phase I/IIa overall response rate & progression-free survival

NAYA's Al-Optimized PD1 x VEGF Bifunctional Antibody Aiming for HCC Monotherapy Clinical Readouts in 2026

PD1 x VEGF Bifunctional Antibodies Expected to Surpass Standard Anti-PD(L)1 Antibodies in Multiple Oncology Indications

Large Market

\$58B

Forecasted Value of 2025 PD(L)1 Market*

\$27.2B

Keytruda ® (pembrolizumab) 2024 sales**

40

FDA-approved indications for Keytruda®***

Impressive Clinical Benefits

Anti-PD(L)1 antibodies significantly prolong survival****, shifting immunotherapy to first-line

Ivonescimab (PD1xVEGF) is the first drug to demonstrate superiority in progression-free survival over pembrolizumab (in a randomized phase 3 in First Line (1L) Non-Small-Cell Lung Cancer)

Opportunity for NAYA to Lead in HCC

Lead PD1 x VEGF antibodies in Phase III, with focus on Lung & Breast Cancer (Summit Therapeutics, BioNTech)

Rapid followers entering Phase I in 2026 (Ottimo, Crescent, Merck & Co)

NAYA to target clinical data readouts (2026) with NY-500 in 1L HCC

NAYA to leverage development synergies with clinical development of NY-303 in 2L HCC, non-responders to PD(L)1

^{*} IQVIA (hyperlink)

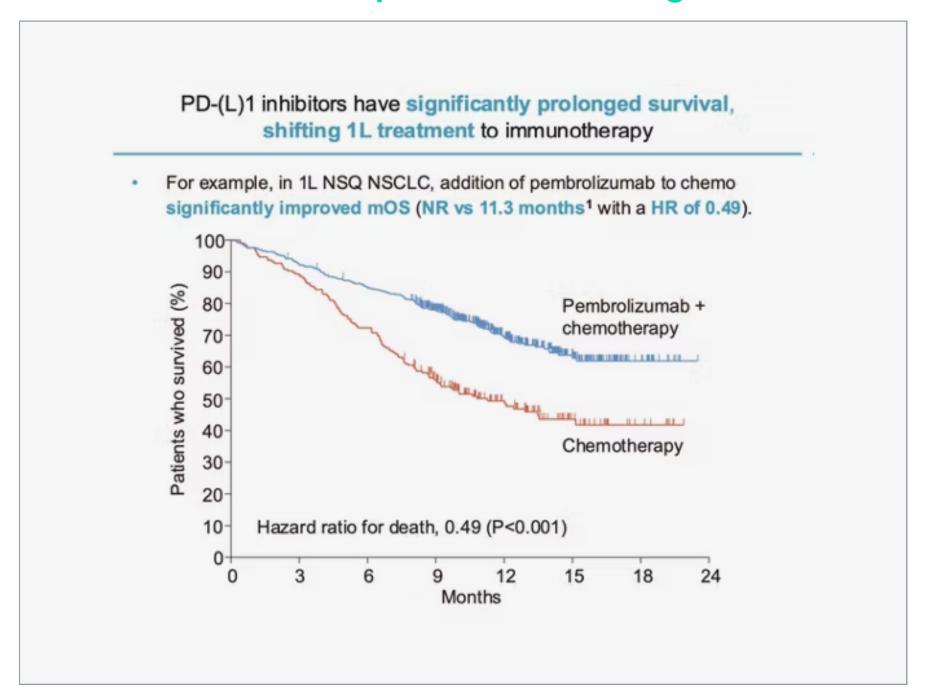
^{**}Leading drugs worldwide based on projected 2024 sales (hyperlink)

^{***}Cancer Research (hyperlink)

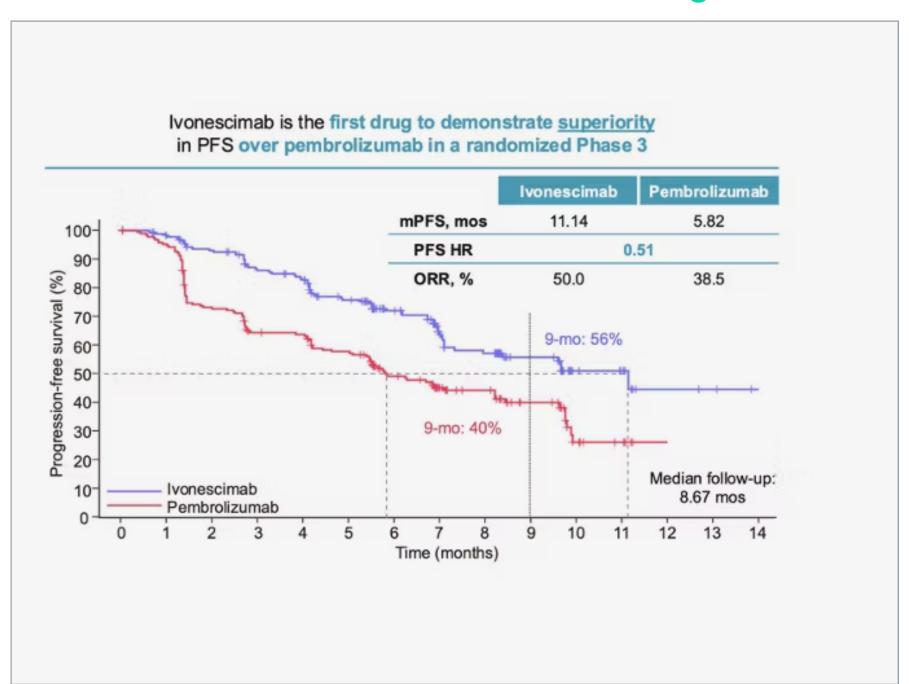
^{****}Annals of Oncology (hyperlink)

First PD1 x VEGF Bifunctional Antibody Demonstrates Progression-Free Survival Benefit Over First-Line Immunotherapy (Keytruda®) in Lung Cancer

Immune Checkpoint Breakthrough Data



PD1 x VEGF Bifunctional Breakthrough Data





Immunotherapy Franchise

NY-338: A Promising CD38-Targeting Bifunctional Antibody for Both Multiple Myeloma & Autoimmune Diseases

Continued Growth of Multiple Myeloma Market Driven by Darzalex® & Biologics

	2023	2030
Multiple Myeloma*	\$23B	\$33B
Darzalex®* (Daratumumab)	\$9.7B	\$14.7B

Differentiation Opportunity in **Established, Competitive** Multiple Myeloma Market

Need for new therapies

as Darzalex® now moved to first line

Bifunctional antibodies positioned to address non-responders & eventually challenge Darzalex®

(3 recent approvals from J&J, Pfizer)**

NY-338 shows key differentiation

compared to both monoclonal & T-cell bifunctional antibodies, including:

- ☑ Longer Half-Life, Increased Potency (through dual CD38/NK targeting)
- ☑ Improved Safety (no CRS / undesirable effects on immune cells)
- ✓ Low-to-no Fratricide on NK cells

Emerging Opportunity for CD38 in High-Growth **Autoimmune Disease Market**

Use of CD38 antibodies for autoimmune diseases validated, with:

Early clinical data from Daratumumab (J&J) & Felzartamab (HI-Bio)

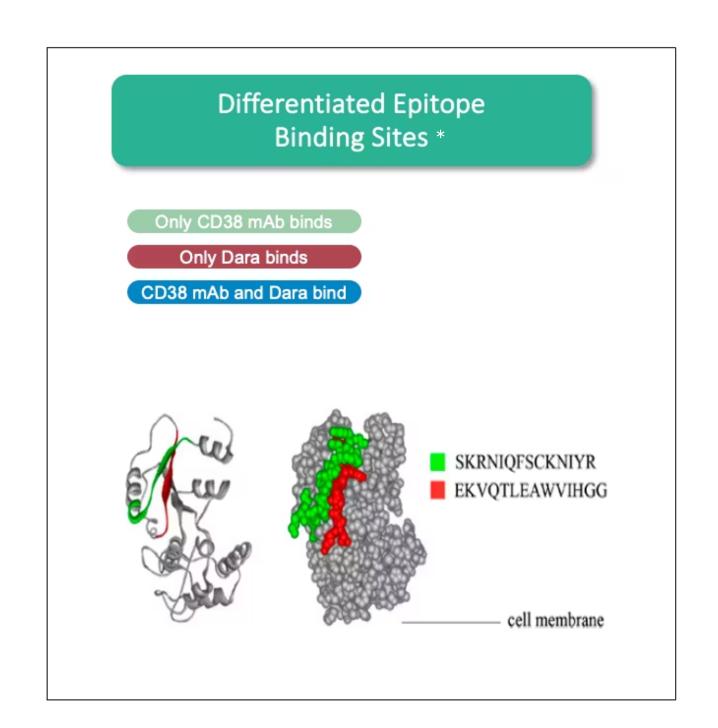
\$1.8B Acquisition of HI-Bio by Biogen***, based on Phase II clinical data with felzartamab in orphan autoimmune diseases

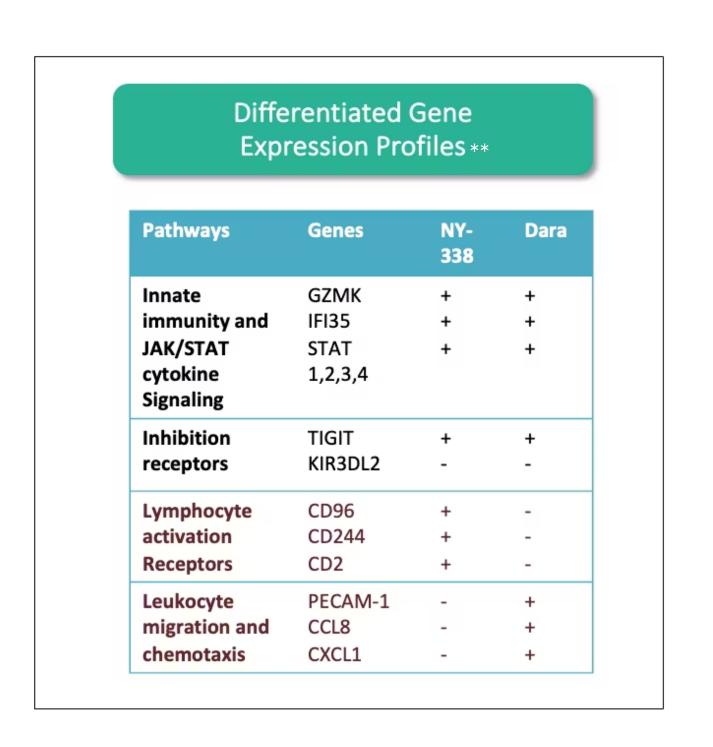
CD38 T-cell engagers in autoimmune diseases a top development priority for IGM Biosciences

^{*}https://www.fiercepharma.com/marketing/analysts-predict-myeloma-market-will-hit-33b-2030-and-tip-1-company-take-lions-share ***https://investors.biogen.com/news-releases/news-release-details/biogen-completes-acquisition-human-immunology-biosciences

^{**}https://pmc.ncbi.nlm.nih.gov/articles/PMC10618718/

NY-338 Has Overlapping + Distinct Epitope Binding Sites and Gene Expression Profiles Compared to Daratumumab



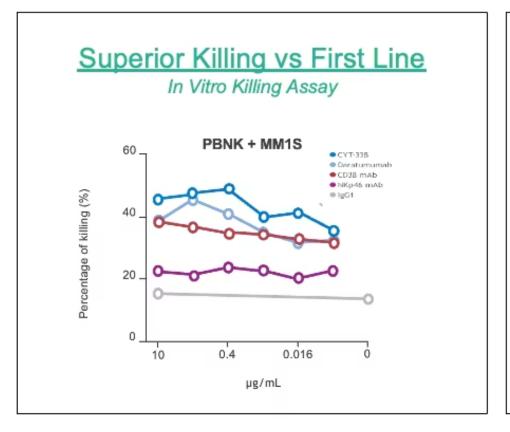


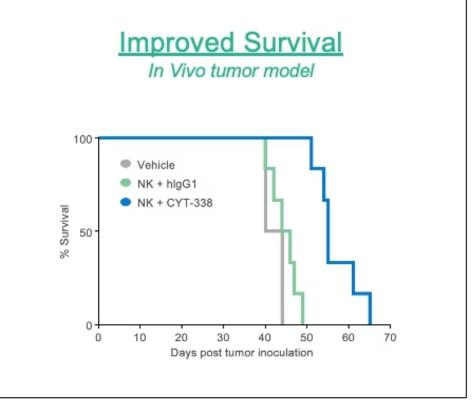
NY-338 Pre-Clinical Proof of Concept & Unique Reversal of NK Cell Dysfunction

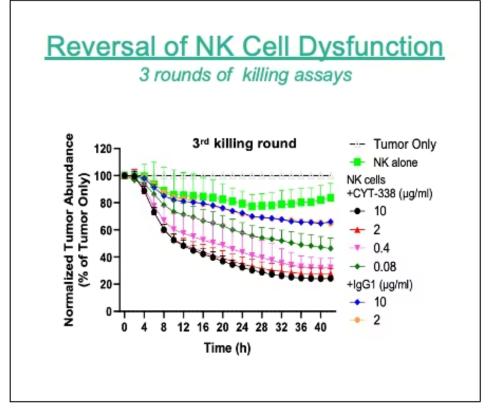
Immune
Synapse:

NK Cell

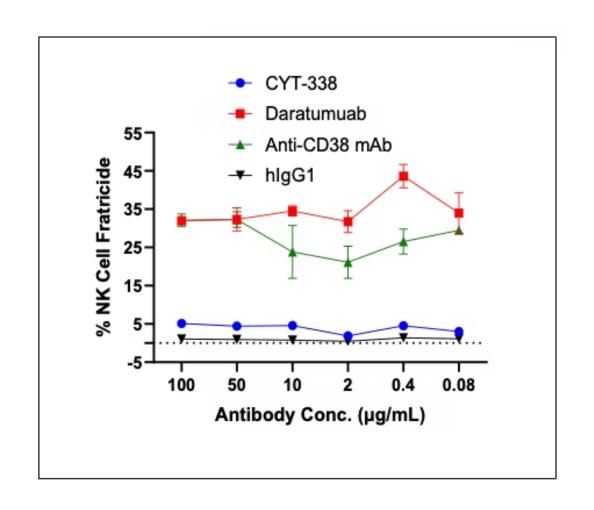
Tumor Cell

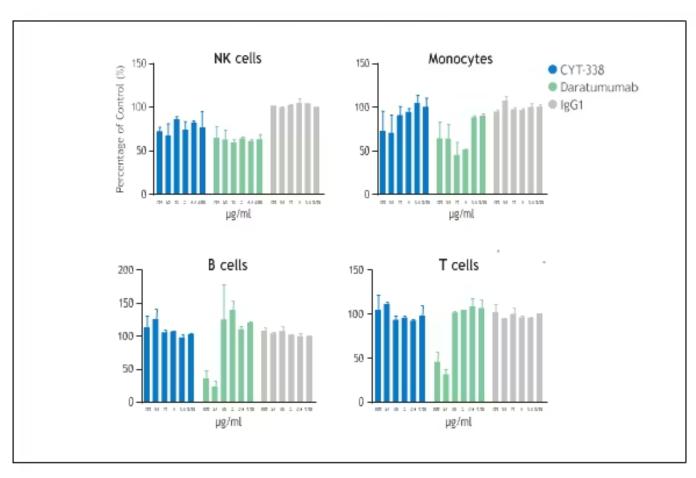






NY-338 Demonstrates Improved Profile Compared to Daratumumab





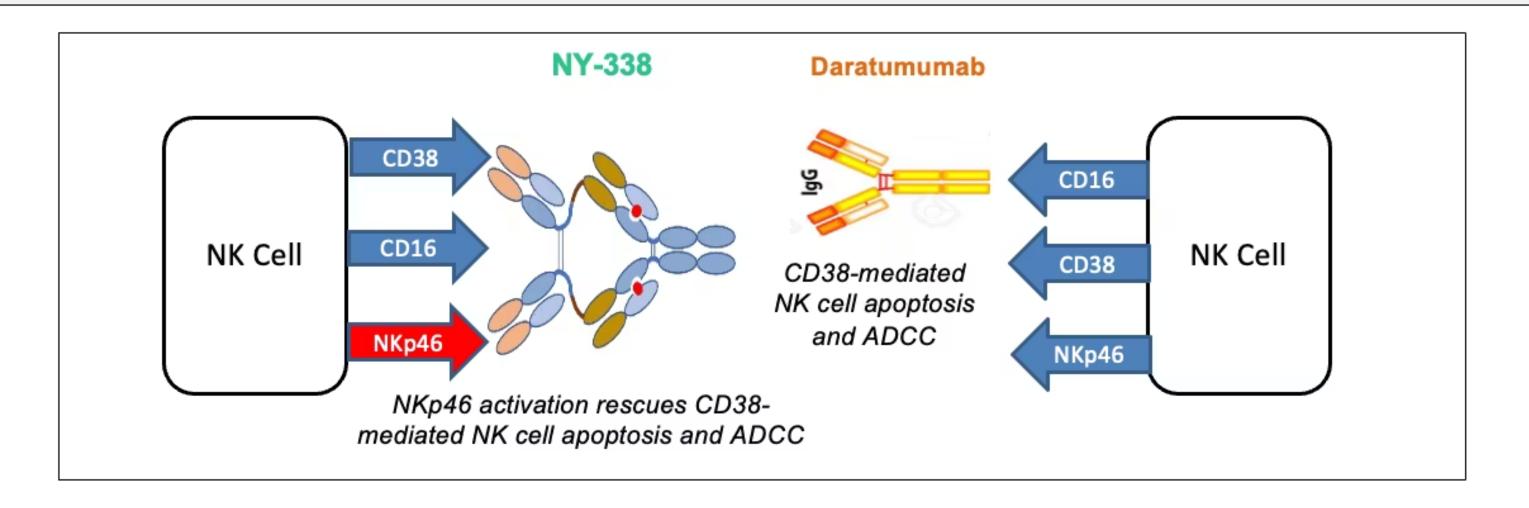
- NY-303 shows significant <u>lower-to-no NK fratricide</u> compared to Daratumumab
- NY-303 shows lower immune cell depletion compared to Daratumumab
- NY-303 shows <u>low-to-no cytokine release</u> (CRS)



Proposed Mechanism of Action for NY-338's Differentiated Profile vs. Daratumumab

NY-338 Showed Lower Fratricide, Immune Subset Depletion, and Cytokine Release

- > NY-338 engagement of NK cells activates NKp46 signaling and neutralizes CD38-mediated apoptosis and ADCC of NK cells.
- ➤ NY-338 co-engagement of NKp46 & CD38 on NK cells sequesters NY-338 more to NK cells compared to other CD38+ immune cell subsets, minimizing activation and depletion of these cell types.
- NY-338 also minimizes cytokine release by these immune cells compared to Daratumumab.



NY-338 Has Potential to Emerge as New Option in Multiple B-Cell Autoimmune Diseases

- Validated B-Cell Approach
 Therapeutics Approved in Rheumatoid Arthritis & Systemic Lupus
 Erythematous (Rituximab™, Belimumab™, Anifrolumab™)
- CD38 Biology Highly-Differentiated from CD19 & BCMA-Targeted approaches
- CD38 Uniquely Inhibits Plasma Cells & Type I IFN pDCs (Plasmacytoid Dendritic Cells) in Autoimmunity
- Potential for Expansion to Multiple Indications
 Positive Clinical Data in Multiple Orphan Autoimmune Indications
 with Felzartamab (CD38 mAb) leads to Biogen acquisition of HI-Bio
- Opportunity for Unique Positioning in Indications & Patient Segments where NK Activation Beneficial

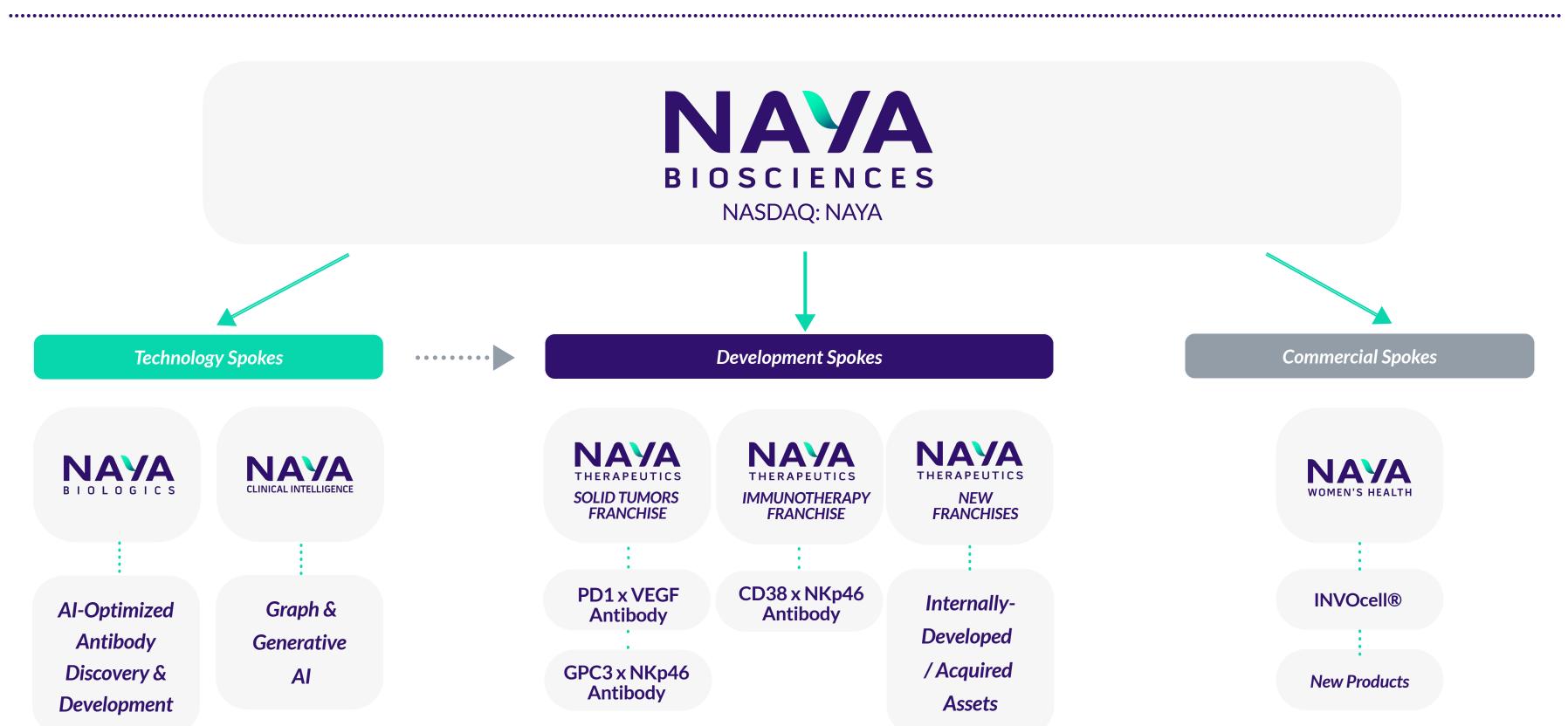




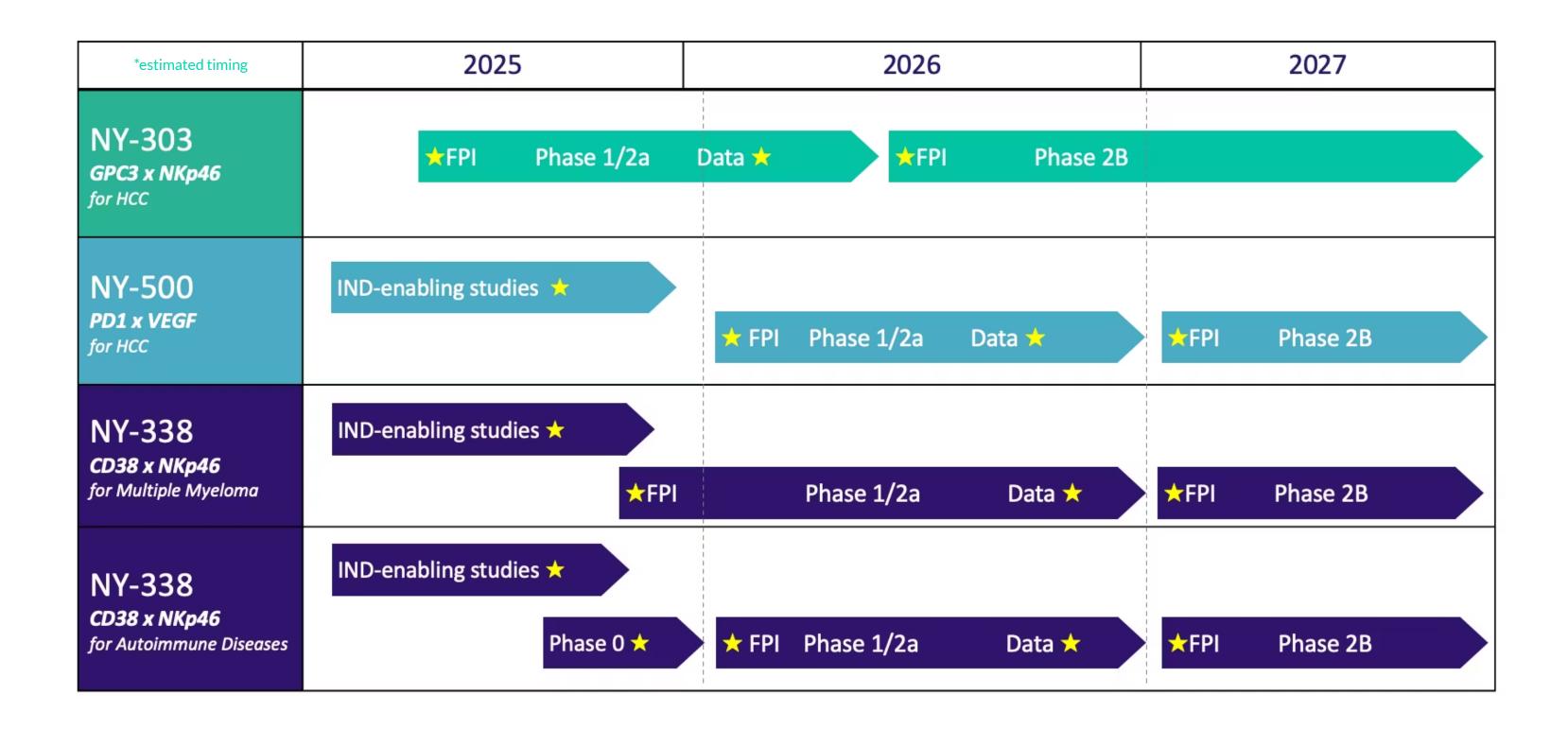
Investment Considerations

Hub & Spoke Model Leverages Shared Resources, Leadership, & Access to Capital

Enables Rapid Acquisition, Development, and Partnering of Assets



Multiple Anticipated Clinical Milestones in 2025-2027



Achieving Competitive Product Profiles with 4 Bifunctional Antibodies in 2025-27



NY-303

GPC3 x NKp46
Bifunctional Antibody

Second-Line Monotherapy in

HCC for Patients Not

Responding to First-Line

Checkpoint Inhibitors



NY-500

PD1 x VEGF
Bifunctional Antibody

Al-Optimized, US-Developed Monotherapy with Clinical Data in First-Line HCC



NY-338

CD38 x NKp46

Bifunctional Antibody

Potential for Differentiation to
Darzalex & T-Cell Engagers in
Multiple Myeloma &
Autoimmune Diseases



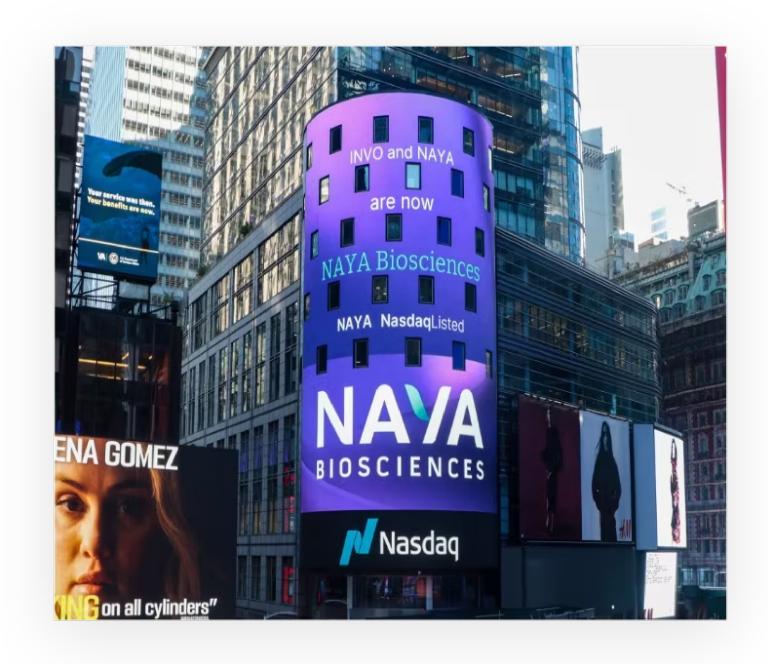
NY-600

PSMA x NKp46
Bifunctional Antibody

Potential for Differentiation to
T-Cell Engagers, Antibody Drug
Conjugates, and Radio
Immunotherapeutics in
metastatic Castration Resistant
Prostate Cancer (mCRPC)

NAYA Biosciences (NASDAQ:NAYA)

A Portfolio Company with Multiple Bifunctional Antibody Clinical Milestones



Competitive Bifunctional Antibody Pipeline

- Multiple clinical readouts in 2025-2027
- Potential for leadership in hepatocellular carcinoma (HCC), multiple myeloma, prostate cancer, and autoimmune diseases

Validated Hub & Spoke Model

 Supports acquisition, development, and partnering of high-potential assets